## Certified Case Study (CCS) 008 - RBC - Royal Bank of Canada



**Certified Case Study** 

The CCS 008 (Certified Case Study) on Royal bank of Canada is a document containing information rich slides which comprehensively describe the tied mortgage distribution at Royal Bank of Canada and is certified by ICG to be based on publicly and externally sourced information only.

CCS's are a unique intellectual property for clients wanting to be across the latest developments in their industry. It comprises 27 pages of power point slides that contain:

- Tied mortgage distribution at Royal Bank of Canada, and the process to become a mortgage agent
- Case study description, including background information and key insights
- Description of rationale for change and approach to realise its success
- Relevant media extracts, including some quotes from the press
- Certification by ICG that all information is verified as accurate at time of publication and no information was obtained as part of any engagement ICG may or may not have

• CCS 008 is a companion resource to our monthly global periodical The Insights Review (TIR), deeper full dives on a specific topic – our Knowledge Area Reviews (KAR) and DKS - unique highly distilled synthesis of the newest thinking in an industry, sub sector or function



### Table of Content

Section	Component	Description
1	Overview	<ul> <li>Tied Mortgage Distribution - What is it?</li> <li>Royal Bank Of Canada</li> </ul>
2	Context	<ul> <li>Tied Mortgage Distribution at Royal Bank of Canada</li> <li>Customer experience with Mortgages professionals</li> </ul>
3	Relevant Media and Marketing Collateral	<ul> <li>How to apply to become a RBC mortgage specialist</li> <li>Media coverage and relevant quotes</li> <li>Marketing Campaigns and Collaterals</li> </ul>
4	Appendix	Other ICG source of insights



## Sample 1: Tied Mortgage Distribution definition

Tied Mortgage Distribution is Indirect distribution in which tied agents are advisors who are contractually or through other incentives permanently linked to one specific financial institution



**Tied:** Tied agents are advisors who are contractually or through other incentives permanently linked to one specific financial institution. As they only sell one company's mortgages - rather than advising independently on all products available in the market they can also be viewed as a direct channel for the lender. The Spanish mortgage market provides an 'extreme' example of this classification issue: in Spain, many tied agents are operating under a branch franchise model of the large Spanish banks but are classified as 'indirect' under our classification

**Independent:** Independent agents offer advice on mortgages of a number of different institutions



Source: Oliver Wyman 2015

# Sample 2: ..but more than half of first time buyers used a broker in 2015

#### EXPERIENCE WITH MORTGAGE PROFESSIONALS

More than half of First-Time Buyers used a Broker in 2015. (55% First-Time Buyers, 42% Repeat Buyers)



Less than half of First-Time Buyers are offered other financial products. (48% Lender users, 43% Broker users)



First-Time Buyers equally served by Lenders and Brokers. More than **7 in 10** received advice on...



Specifics regarding fixed vs.variable rates and mortgage terms and conditions

- Mortgage affordability
- Current and long-term mortgage strategies



#### First-Time Buyers equally served by Lenders and Brokers. More than **7 in 10** received advice on...



Specifics regarding fixed vs. variable rates and mortgage terms and conditions

The purpose of Mortgage Loan Insurance

Mortgage affordability

Current and long-term mortgage strategies



First-Time Buyers are **SATISFIED** with their experience. 78% indicated satisfaction with their Lender or Broker:





Source: First time home buyer survey 2015, CHMC

## Sample 3: Jobs are advertised on Indeed and other career sites such as canadajobs.com







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